



CORPORATE
PROFILE

Message

President's Message

World has created many product and store brands with various values. These brands are the result of our unique creativity and have offered the values of fashion for their customers. However, values in fashion is not a constant entity; instead, they change as customer needs change over time. In order to continue evolving as a “value-creating enterprise,” we must respond to the ever-changing needs of our customers and continue to create new value.

Always creating, sharing value.

Always aiming for the next level.

Our unchanging aspirations in this statement express our strong will to continue to transform ourselves and evolve, now and into the future. We will strive to innovate ourselves toward new possibilities by creating and implementing a system that will continue to provide value to our customers, thereby gaining their empathy.

Nobuteru Suzuki

WORLD Co., Ltd. Representative Director of the Board,
President and Executive Officer



Statement

Who we are

Always creating, sharing value.

Always aiming for the next level.

The World Group is committed to “Make the best creativity, shared the sense of value - Always strive to go beyond.”

The World Group is a “value-creating corporate group” that creates the fashion business through constant self-innovation based on its three core businesses - “Brand Business,” “Digital Business,” and “Platform Business.”

Our business is not just apparel.

Our business is not just apparel.

We are the Fashion Industry’s Transformational Company.



Brand Business

We own a wide variety of brands including women's, men's, kids', and general merchandise, catering to a wide range of generations and tastes. We are also developing new fashion businesses through investment and value enhancement in fashion-related businesses.



Digital Business

In addition to operating and building our own e-commerce malls, we also operate e-commerce services on behalf of other companies and provide digital solutions. We also provide sharing, customization and Creator Economy support services.



Platform Business

The Platform Business was originally created to solve challenges across the fashion industry. In this business, we actively share the expertise and systems that the World Group has accumulated in the 60 years since our founding with third parties inside and outside the fashion industry. We provide optimal solutions under a one-stop model across various business sectors, aiming to translate customer needs into tangible results by creating stores that generate new value and realizing a variety of services.

History

The path World has taken

Our history began with our establishment in Kobe in 1959 as a women's knitwear wholesaler. Since then, we have evolved and adapted to changing markets, transforming from a general apparel company into a value-added fashion group.



World Co., Ltd. was established in Kobe City as a women's knitwear wholesaler. Launched the WORLD COORDINATE (now CORDIER) brand of fully coordinated outfits at a time when single-product offerings were the norm.

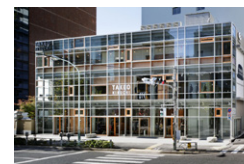
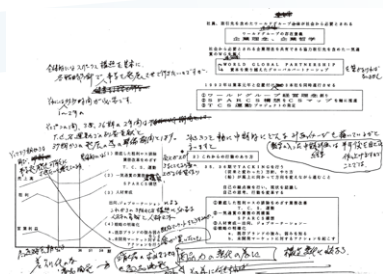
Wholesale Business Established and Expanded

[First establishment] 1959

[The Second Foundation] 1992

SPARCS

Announced the "1992 - 2017 WORLD CO., LTD. SPARCS Concept" medium-term business vision and implemented reforms to our business in Japan. The Company made a major shift to the retail business through the development of multiple business categories and brands. A system that maximizes customer satisfaction and productivity by "transforming loss and waste into value" throughout the entire process from production to sales, with the customer as the starting point.

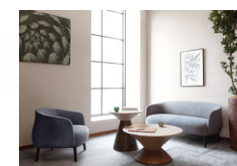


In 2005, we conducted an MBO and built a platform to further increase value by connecting planning, production, sales, and digitalization, utilizing the business know-how and human resources we had accumulated to develop the next business model. Building an industrial platform.

Building an industrial platform

[The Third Foundation] 2005

[The Fourth Foundation] 2017
Becoming an operating holding company



Developed a next-generation business model as part of a revamped SPARCS approach, while updating the business infrastructure. Promoted new value creation while expanding into the lifestyle and circular sectors.

VISION

Medium-Term Management Vision

In business for more than 60 years, World Group's history is one of constant self-transformation. In the future, we will continue to transform ourselves as we anticipate the next trends in fashion.

WORLD Fashion Ecosystem

“Pursue the creation of a fashion industry without loss and waste = Evolution of our SPARCS vision”

Our mission is to continue to bring the joy of fashion to our customers in every way possible by achieving diversity and sustainability in fashion. We aim to contribute to society through a fashion ecosystem that is unparalleled in the world.”



Take steps to realize our founding ambition of “one day soaring to the global stage” supported by a business model that is truly unique in the world.

* SPARCS Vision: SPARCS is an acronym for “Super,” “Production,” “Apparel,” “Retail” and “Customer Satisfaction.” It refers to a business model that transforms loss and waste into value through integrated operations from retail to production with a customer-centric perspective.

At a glance

World Group in figures

Net sales (FY02/24)



¥202.3 billion*

* FY02/24 was an irregular period of 11 months due to a change in the fiscal year-end.

Number of group companies
(as of end of February 2024)



50*

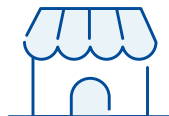
* World, 45 subsidiaries and 4 associated companies (equity method)

Number of brands
(at the end of February 2024)



66

Number of stores
(at the end of February 2024)



2,217

Number of employees
(at the end of February 2024)



7,183

Percentage of female managers*
(at the end of February 2024)



68.1%

* Employees (including store managers) in charge of organizational components

World Premium Club members
(end of February 2024)



11.52 million

World Ecoromo Campaign Number
of garments collected
(FY02/2024)



18.61 million

World Ecoromo Campaign
Proceeds Donated
(FY02/2024)



¥111.67 million

Brand Business

World's Brand Business

The brand business is the foundation of the World Group. We are developing brands that match the diverse tastes of customers of all ages, not only in Japan but also overseas.

Our brand business, which is the foundation of the World Group, provides customers with an extensive variety of brands covering a wide range of generations and tastes for women, men, kids, jewelry, sundries, furniture and other items to suit a wide range of generations and tastes.

From mid-upper-end brands, which mainly develop differentiated, high-value-added products sold primarily in department stores; to mid-lower-end brands, which are mainly sold in shopping malls and cater to a wide range of generations; to lifestyle brands, which offer household goods, fashion accessories and other products that meet the needs of daily life, covering clothing,

food and home. Other brands under our umbrella include Kobe Leather Cloth Co., Ltd., which handles most of its footwear value chain in-house; Hirofu, whose high-quality leather goods are popular across generations; and Strasburgo, a specialty store with luxury brands.

We are expanding our portfolio with our brand development and store development capabilities and opening stores in a variety of commercial facilities such as department stores, station buildings, fashion buildings, and shopping centers in Japan. Overseas, we are expanding in China, Taiwan, and Thailand, and will continue to do so in the future.



UNTITLED Couture Brooch Reflect 

212 KITCHEN STORE LAURA ASHLEY HIROFU ESPERANZA

CODEA OPAQUE.CLIP CYCLAS 

HIROKO HAYASHI HANSEL & GRETEL CORDIER Lovetoxic

sunaguna

SHOO-LA-RUE

wellbeing

ITS'DEMO  

adabat   Laxus TAKEO KIKUCHI

 DRESSTERIOR NEXTDOOR Lui Chantant

petit main

Number of stores

2,217

Number of brands

66

(As of the end of February 2024)

 INDIVI

 INTELECTION

View all our brands and get more information

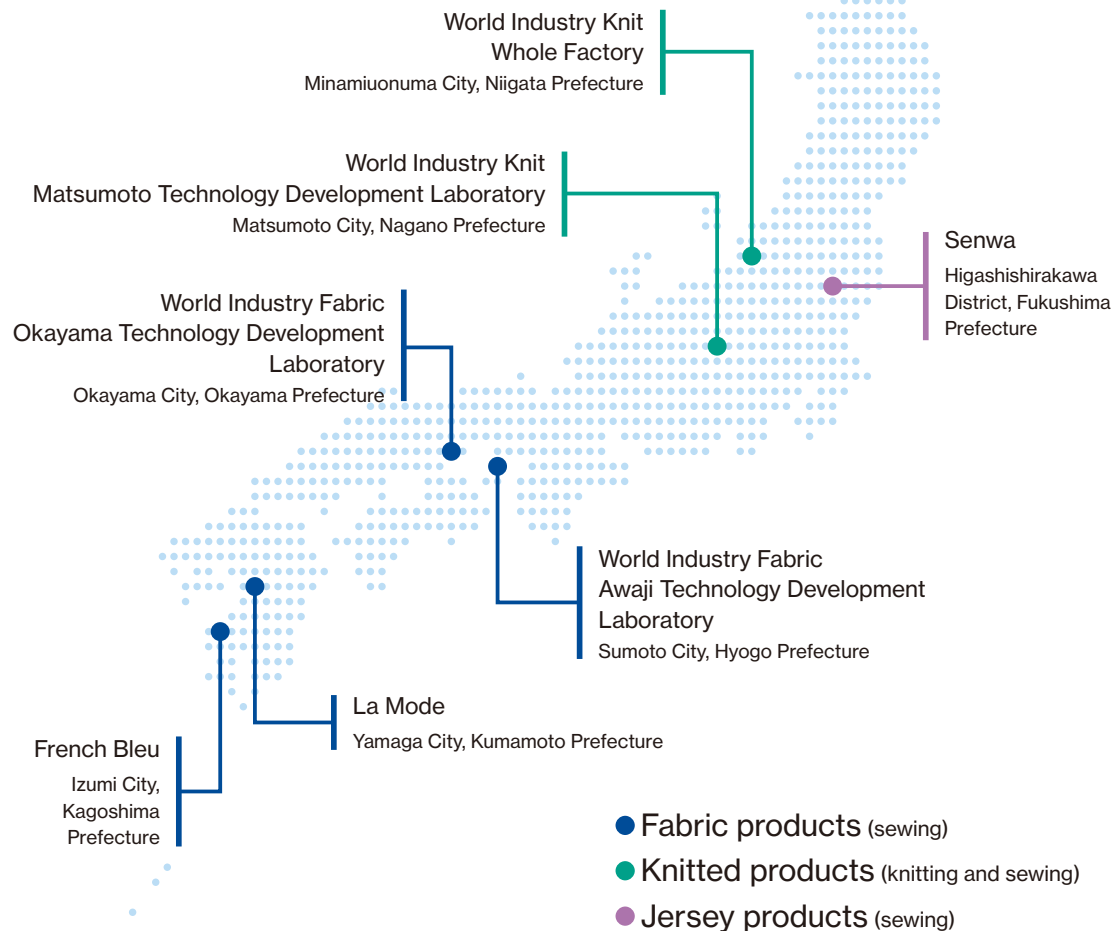
<https://corp.world.co.jp/english/business/domestic/>



Production Base

List of production bases (as of end of February 2025)

The factories that support World Group's manufacturing with skills and techniques cultivated over generations



The World Group has five companies and seven factories as production group companies and handles production of all materials such as knits, fabrics, and jerseys. In addition to manufacturing products that convey the quality of “Made in Japan” using world-class technology, having our own factories in Japan enables us to realize a supply chain that can promptly supply products, mainly for department store brands.

In terms of quality, World Industry Fabrics is certified under J∞QUALITY, a labeling program run by the Japan Apparel and Fashion Industry Council (JAFIC), which certifies that a product has been made entirely in Japan.

In addition, approximately half of World Industry Fabrics' employees are certified women's and children's apparel manufacturing technicians. In addition to ensuring that the skills of our employees in Japan are passed on to the next generation, we also provide sewing instruction for products manufactured overseas, ensuring stable quality throughout the Group.

As a manufacturing platform, our production bases are responsible for a wide range of World Group's production activities, including OEM and ODM businesses that offer apparel design and production to other companies, and a uniform business for corporate customers.



World Industry Fabric's Okayama Technology Development Laboratory (established in 1978)

Digital Business

World's digital operations

Always looking to the next generation, from the circular economy to solutions

In addition to building and operating World Group's own e-commerce malls, we also operate e-commerce services and provide digital solutions for other companies. We are also developing sharing services and creator economy support business.

B2B Solutions

In addition to the "World Online Store," a directly managed fashion online shopping site that mainly sells its own brands, we are also entrusted with the development and operation of official e-commerce sites of other companies. In the operation of the Company's own website, we are working with the brand business to realize seamless services with directly managed stores, backed by functional improvements to the application and the strengthening of OMO (online merges with offline) activities. In the future, we will further evolve OMO solutions that link EC, stores, and logistics.



SIMLES by Fashion-Co-Lab. Co., Ltd. provides solutions based on know-how cultivated through World Group's business experience and extensive track record working with other companies.

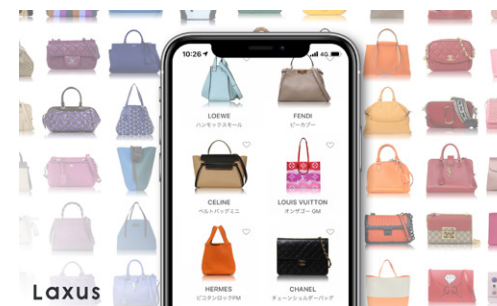
BtoC

The B2C Neo Economy

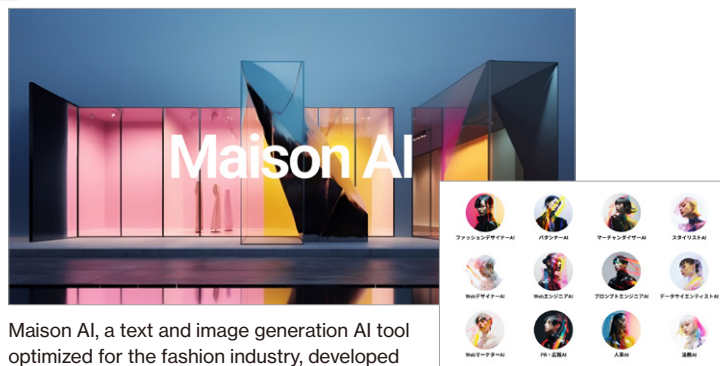
We are pursuing a growth strategy focusing on the keyword "circular" as a new business that goes beyond our existing businesses. For example, Laxus Technologies Inc. offers a subscription-based rental service specializing in brand-name bags, while Tin Pan Alley Co., Ltd. operates the used multi-brand store "RAGTAG" and has begun opening new "usebowl" stores with the lower price used clothes. The know-how will be evolved by promoting business collaboration with the off-price store "&Bridge".



RAGTAG, a pre-owned multi-brand designer brand store



The luxury bag rental service Laxus



Maison AI, a text and image generation AI tool optimized for the fashion industry, developed by OpenFashion Inc.

WORLD ONLINE STORE

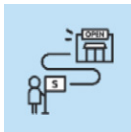
World Online Store, a directly-managed fashion shopping site with a wide range of customers and tastes.

Platform Business

World's Platform Business

Actively providing the know-how cultivated by the World Group to the industry and beyond

In the platform business, the World Group is promoting the opening of platforms to outside companies, utilizing the various know-how and mechanisms it has cultivated, and is working to expand new business areas beyond the framework of the industry.



Start a Store

- Store development
- Pop-up store opening and operation
- Franchising



Deliver training programs

- Develop sales training programs
- Provide sales training to stores



Create an attractive space

- Branding
- Spatial and store design
- Production of furniture, fixtures, and fittings
- Wholesale of furniture and sundries / OEM



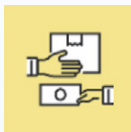
Create products

- Uniform / apparel ODM
- Women's shoes OEM / shoe material wholesale



Consulting service to improve efficiency

- Purchasing cost reduction consulting
- Accounting and payroll-related sales agency
- Providing EC, logistics, distribution, and BI solutions



Sell or purchase products

- Sales agent
- Wholesale apparel goods / sales representative
- Overseas wholesaling / sales channel development on behalf of the client
- Support for entering the Japanese market
- Planning and operation of sales events

Designing all kinds of business with customers in clothing, food, housing, and recreation.

7 areas, 18 solutions

Proposals are possible in a wide variety of fields

World Platform Service Co., Ltd. website

<https://platform.world.co.jp/>



Platform Business

World's Platform Business

Create Products

Beisia × World – YORIMO

A solution for increasing store appeal that met the client's needs in terms of both products and brick-and-mortar store operation

We worked with Beisia Co., Ltd. to plan and produce the original women's brand YORIMO, which began being sold at Beisia stores in October 2023. Utilizing World Group's know-how and diverse lineup of professionals, we created a solution distinctly different from any a general consulting service might provide, covering everything from

branding to store design, visual merchandising, naming, and logo design.

The YORIMO brand offers a wide range of fashion at affordable prices, from the basic to the elegant, embodying a desire to delight as many women as possible with fashion that expresses who they are today.



Spring / summer 2024 visual



Create Attractive Spaces

Chateraise – YATSUDOKI

A total solution covering art direction, naming, space creation, and visual merchandising

We provided a total solution covering art direction, naming, store interiors, visual merchandising, and graphic design for YATSUDOKI, a Tokyo-style sweets brand launched by Chateraise Co., Ltd. in the fall of 2019. We also worked on the packaging for Chateraise's products, such as its popular castella and dorayaki, and our unique, humorous designs make customers want to

pick up products, increasing the value of the packaging.

Further, we were involved in the creation of retail sale, food and beverage, and public space creation at the Chateraise Hotel Nagano and Chateraise Hotel Danrokan, providing a platform for expressing concepts and ideas while utilizing our know-how as an apparel manufacturer in a variety of ways.

Create Products

Planning and Manufacturing of Uniforms for Confectionery Company Juchheim

The kind of uniforms that convey brand value in a way only a fashion company can deliver

World Production Partners Co., Ltd. and Idiom Co., Ltd. designed and produced uniforms for sales staff at the stores of confectionery company Juchheim in Japan.

As a collaboration between companies based in Kobe, the design was the result of repeated meetings, and is accented with a special "Juchheim check" pattern.

An updated version of the traditional confectionary uniform, the design consists of a fashionably coordinated tunic and pant set. The primary color of the new uniforms is navy, which is also used as an accent color in store interiors.

The design is new yet engenders a sense of the traditional and familiar.



Platform Business

World's Platform Business

Interior Planning and Production

Asplund-Contract Business

Planning and production of original and custom-made furniture, plus the use of sustainable materials, the latest trend

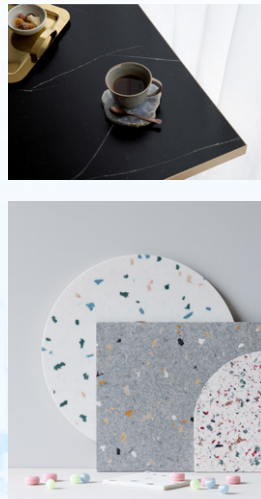
Asplund Co., Ltd.'s Contract division offers a wide range of furniture solutions, from semi-custom orders with size and color specified by the customer, to entirely original, made-to-order furniture created in accordance with the customer's vision. The company also continues to offer imported brands and create original brand products, and in addition to its specialty resort-style products and items made with natural materials that have a warm, inviting feel, it is expanding its offerings to

include the Work Plus by Asplund brand for the office. Further, as a new initiative, in the spring of 2024 Asplund began utilizing STELAPOP, a recycled material made from textile waste.

Asplund Showroom in Shibuya City, Tokyo adjoins the company's Ebisu store. Serving as a base of operations in Ebisu, it is used to communicate a variety of timely information through exhibitions and events.



Asplund Showroom in Ebisu, Shibuya City, Tokyo



Overseas Projects

Honda – Showroom Store

Space creation based on market and customer needs, from concept proposals

World Platform Service Co., Ltd. and World Alliance Time (Shanghai) Co., Ltd. have designed the store, space, and VMD for the “lifestyle antenna store” of Sundiro Honda Motorcycle Co., Ltd. The store opened on March 26, 2023 in Shanghai, China. This showroom store, which is a new proposal in the expanding electric bicycle market in China, features a store design and spatial presentation that allows customers to enjoy their stay in the entire store while utilizing the know-how of the World Group.

The Shanghai Jing'an Store of Sundiro Honda Motor Co., Ltd. was developed based on the concept of providing a “safe, secure, comfortable, and enjoyable” lifestyle with electric bicycles proposed by Sundiro Honda Motor Co. to mainly target young men and women (20-30s) living in urban areas in China. In addition to the creation of the store, we also developed products such as T-shirts and sundries to be sold in the store and produced the café.

ESG Management

Promotion of ESG management

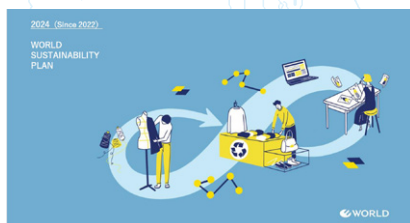
The World Group's ESG efforts are the foundation of all our business

The World Group is continuing its ESG (Environment, Social, and Governance) initiatives, which form the foundation of its business, with the implementation of human capital management guidelines starting in the second half of FY2023. We have begun to implement the human capital management guidelines and evolve our board structure toward the next level of governance. We have also added the achievement of ESG-related indicators to the evaluation items for executive officers.

Environment

Promote the World Sustainability Plan

In addition to achieving our target for the ratio of recycled raw materials in spring / summer 2024 items, we have introduced new initiatives, including promoting the recycling of logistics materials.



Clothing Collection and Recycling

We introduced the new scheme for our World Ecoromo Campaign. We also added new Group companies such as Narumiya International Co., Ltd.



Social

Strengthening Community Outreach

We hold employee family events at Yomiuriland, an amusement park we also support.



Upcycling Workshops

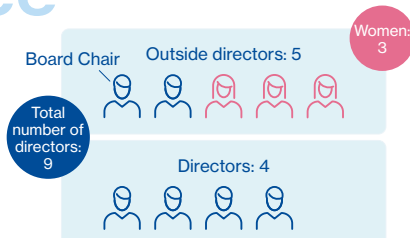
We now hold these workshops across Japan, with 7,700 people participating in the fiscal year ended February 2024.



Governance

Increasing Diversity and Enhancing Governance

We increased the number of female outside directors to one third of the Board, and appointed an independent outside director to the position of Board Chair.



Fostering Group Governance Awareness and Solidarity

We hold business-specific compliance workshops as venues for promoting mutual understanding.



Human

We developed a framework for Group human capital management

We began setting trial KPIs in sync with our business plan

We verify the connection between specific activities and KPIs to improve the accuracy of the targets we set

Sustainability Initiatives

Examples of World's sustainability initiatives

Case — 1

World Ecoromo Campaign

World's original clothing collection and recycling activity have been ongoing since 2009.

"Ecoromo" is a word World coined combining "ecology" and "koromo," a Japanese word for "clothing." Aiming to fully utilize the value of clothing with zero waste through its reuse and recycling, we have been conducting the World Ecoromo Campaign since the fall of 2009. A part of our social contribution activities, under this program we collect unwanted apparel items from our customers.

<Donation Recipients>

The Great East Japan Earthquake Fukushima Children's Endowment in Fukushima Prefecture, the Great East Japan Earthquake Miyagi Children's Education Fund in Miyagi Prefecture, the Ashinaga Foundation, the Child Chemo Support Foundation, the Japanese Red Cross Society, and the Japan Committee for UNICEF.



Clothing Collection Process

We collect unwanted clothing items that have been sitting in the back of our customers' closets and give them a new role through recycling and reuse.

1

We accept all types of clothing, including non-World products!

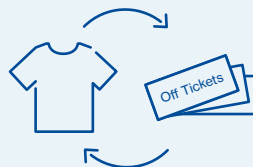
We collect those unwanted items of clothing that you know you won't be wearing again. Just bring them to one of our campaign locations during a valid time period.



2

We will exchange your unwanted clothing for Off Tickets.

You will receive Off Tickets for your unwanted clothing, which can be used at World Group stores. (The number and value of Off Tickets you can receive varies by location.)



3

We make sure your old clothes go where they're needed.

Through our recycling partners, the used clothing we collect is reused and recycled in Japan and countries around the world.



4

Proceeds go to children's futures.

The proceeds we receive from our recycling partners are donated to funds that help children in need.



Sustainability Initiatives

Examples of World's sustainability initiatives

Case — 2

Upcycling Workshops for the Next Generation

We have expanded these workshops to include stores and local communities as part of our activities to realize a sustainable society

The materials for these workshops are mostly recycled items and include leftover fabric from our own factories, clothes which were ultimately not sold on the secondary market, and materials from our Head Office. We now hold these events at commercial facilities and World Group stores. We also conduct them as community activities.

Through these workshops, World will continue to promote the importance of the United Nations Sustainable Development Goals (SDGs) through fashion, especially to the children who will be the leaders of the future. We will also continue to use them as a means to help realize a sustainable society.



A member of our SDGs Promotion Office leading a workshop for children



Example workshop project:
One-of-a-kind handcraft art



Explaining the process involved in how clothes are made to local children in Minato City, Tokyo



Group photo at
World Children's
Visit Day at World
Kita-Aoyama
Building
(August 2023)

Case — 3

Initiatives to Nurture the Next Generation

Conveying the joy of fashion to people inside and outside the company, in addition to the “World Children’s Visiting Day,” which has been held for more than 30 years.

World Children’s Visiting Day,” a parental visit to the workplace for children of World Group employees (elementary school students), is held in conjunction with summer vacation. This is an annual event that has been held since 1991 in response to a suggestion from an employee who wanted an opportunity for his/her children to see their parents at work via World’s in-house magazine. The event has hosted 791 children from 1,077 families.

In addition, World is participating as a partner company in the amusement park area “Good job attractions,” where visitors can experience “monozukuri” (the art of making things).

Good job attractions, an amusement park area where visitors can experience manufacturing.

Since its establishment, World has developed a variety of brands in response to the changing times and has the know-how to propose attractive fashion. We hope that children, who will lead the next generation, will experience the joy of fashion and “making things” over three generations.



Many parents and children participate in this famous event held in the East and West



Yomiuri Land “Good Job! World Pavilion”

History

Our corporate history

1959 First Start – Wholesale Business Establishment and Expansion

World Co., Ltd. was established in Ikuta-ku, Kobe City (now Chuo-ku) as a wholesaler of women's knitwear with ¥2 million in capital. ⁰¹

Mamoru Kiguchi assumed the position of President with Hirotoishi Hatasaki serving as Managing Director.



01 World at the time of its founding. A company that would one day be a global player

1965 With World's business expanding, the Tokyo Branch was established in Taito City, Tokyo.

1967 Launched the WORLD COORDINATE (now CORDIER) fully matching outfit fashionwear brand in a move away from conventional single knit product proposals. ⁰²

1970 Introduced the "Only Shop" system of stores only carrying World products. Developed a sales strategy leveraging the unique traits of World's fully matching outfit fashionwear.



02 Left: World created new brands one after another. A tag from this time period. Right: WORLD COORDINATE (now CORDIER), which grew to become one of our mainline brands

1975 Opened Liza, a showroom store for World products, further expanding our business in the retail field.

1978 Entered the men's apparel field around this time.

1980 Established World Industry Co., Ltd. to manufacture and plan the production of apparel, further expanding our business in the sewing field. ⁰³



03 World Industry became the cornerstone of our ability to deliver both quality and high production volumes

1984 Completed construction of a new company building on Port Island in Chuo-ku, Kobe City. The Head Office was moved here and remains there today. Welcomed designer Takeo Kikuchi and launched the TAKEO KIKUCHI brand. ⁰⁴

1987 Established a joint venture company in Shanghai, China, marking the start of our operations in China. Expanded into other Asian markets thereafter.

04 Charismatic and popular designer Takeo Kikuchi joined World and launched the TAKEO KIKUCHI brand



1992 Second Start – SPARCS Concept

Announced the SPARCS Concept medium-term business vision.

1993 Developed department store SPA (Specialty store retailer of Private label Apparel) business with OZOC, our first SPA brand, and started full-scale retail business development. ⁰⁵

Listed on the Second Section of the Osaka Securities Exchange.



05 Early photo of an exhibition for OZOC targeting second-generation baby boomers

1995 Launched second SPA brand UNTITLED. ⁰⁶

1996 Opened an INDEX store in front of the ticket gates of Shibuya Station, marking the start of our development of the station-adjacent channel. ⁰⁷



06 A photo of an UNTITLED exhibition taken at the time of its debut



07 Having identified the potential of station-adjacent locations, we opened this INDEX store in Shibuya, Tokyo

1997 Appointed Hidezo Terai as President.

1998 Started opening ITS'DEMO stores, which carry apparel, accessories, cosmetics, and various other categories of merchandise. ⁰⁸



08 ITS'DEMO was developed based on the concept of a fashion convenience store for women

1999 Listed on the First Sections of the Tokyo Stock Exchange and Osaka Securities Exchange.

2000 Launched the HUSHUSH brand targeting young families and began opening stores in shopping centers. ⁰⁹

Announced the World Production Partners (WP2) concept synchronizing retail outlets, development, production, and factory operations.

Reorganized sales subsidiaries and established World Store Partners Co., Ltd. to strengthen sales operations.

2002 Launched the Direct Marketing Business.



09 We developed store brands for shopping centers across the country

History

Our corporate history

2005 Third Start – Management Buyout

A management buyout was implemented in order to maximize corporate value over the long term and on a sustainable basis. As part of this, World was delisted. A textile trading company (now World Production Partners Co., Ltd.) was added to the Group, strengthening our production business. We also entered the interior and home fashion businesses.

2007 Completed construction of the World Kita-Aoyama Building in Minato City, Tokyo. ¹⁰

2009 Marked our 50th anniversary on January 13. Started the World Ecoromo Campaign, an initiative to collect customers' unwanted apparel items. ¹¹

2010 Launched the World Premium Club, a service which provides points that can be used at our stores and online shops.



10 The Unveiling of one of the largest press rooms in Japan at the World Kita-Aoyama Building



11 World was one of the first to engage in apparel recycling

2011 Established Fashion Co-Lab Co., Ltd. with the aim of building a new e-commerce platform business.

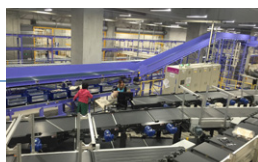
Established World Franchise Systems Co., Ltd. to develop store franchising. ¹²

2014 Added KaysWay Co., Ltd. to the Group, strengthening our lingerie business.

2015 Appointed Kenji Kamiyama as President. Adopted the IFRS international accounting standards. All of World Group's factories in Japan obtained the J-Quality certification for genuine made-in-Japan products.



12 During this time we expanded our franchises with a focus on SHOO · LA · RUE



13 The new distribution center enabled us to deliver products more quickly and efficiently

2016 The new World Distribution Center started operations in Minami-Funabashi. ¹³

2017 Fourth Start – Transition to a Holding Company Structure

Transitioned to a holding company structure on April 1, with World Co., Ltd. as the operating holding company. Established the fund management company W&D Investment Design Co., Ltd. with the Development Bank of Japan Inc. and set up the W&D Design Fund, a joint fund specializing in the fashion business.

Added Asplund Co., Ltd., a company engaged in the import, sale, and wholesale of furniture and household goods, to the Group, strengthening our lifestyle business. ¹⁴



14 212 KITCHEN STORE, a select kitchen goods store

2018 Tin Pan Alley Co., Ltd., pre-owned multi-brand designer brand store operator, joined as a group company, expanding business domain to secondary distribution. ¹⁵

Re-listed on the First Section of the Tokyo Stock Exchange on September 28.



15 The RAGTAG Harajuku store marked our full-scale entry into the secondary market

2019 Through the W&D Design Fund, added high-quality leather products company Hirofu Co., Ltd. to the Group.

Added general shoe trading company Kobe Leather Cloth Co., Ltd. to the Group.

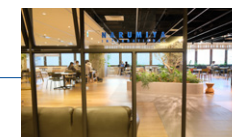
Lexus Technologies Inc. to the Group, strengthening our sharing and reuse service business.

2020 Appointed Nobuteru Suzuki as President.

2021 Started opening directly-managed stores for British lifestyle brand Laura Ashley.

2022 Added Narumiya International Co., Ltd. to the Group as a consolidated subsidiary. ¹⁷

Announced the World Sustainability Plan in June.



17 Narumiya International's head office

2023 With the support of World equity-method affiliate W&D Investment Design Inc., Strasburgo Co., Ltd. became a wholly-owned subsidiary. ¹⁸

2024 Lexus Technologies, Inc. was listed in the Growth Market of the Tokyo Stock Exchange and became an equity-method affiliate.

2025 W&D Investment Design Co., Ltd. completed its tender offer bid for Right-on Co., Ltd.

Added MC Fashion Co., Ltd. (formerly Mitsubishi Corporation Fashion Co., Ltd.) to the Group as a consolidated subsidiary.



18 Strasburgo becoming a wholly-owned subsidiary marked our full-scale entry into a new luxury brand business domain

Overview

About World

Company name	World Co., Ltd.
Established	January 13, 1959
Capital	¥6 billion
Fiscal year-end	February
Business	As a holding company, World manages the entire World Group's Brand, Digital, and Platform businesses, and engages in ancillary operations.
Employees	7,183 (as of the end of February 2024)
Locations	https://corp.world.co.jp/english/company/about/office/



Kobe Head Office

6-8-1, Minatojima nakamachi,
Chuo-ku, Kobe City, Hyogo
Prefecture 650-8585, JAPAN

5-minute walk from Shiminhiroba
Station on the Port Liner from
Sannomiya and Kobe Airport.



World Kita-Aoyama Building

3-5-10, Kitaaooyama, Minato City,
Tokyo 107-8526, JAPAN

2-minute walk from Omotesando
Station (use exit A3) on the
Tokyo Metro Ginza Line,
Chiyoda Line and Hanzomon
Line.

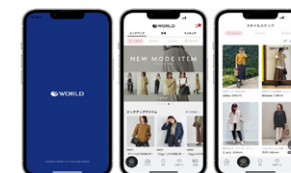
Group companies

<https://corp.world.co.jp/company/about/group/>

World Online Store

<https://store.world.co.jp/> (Japanese language only)

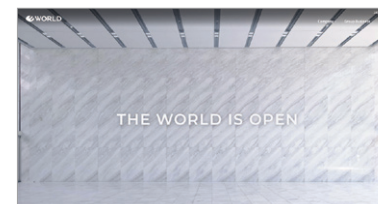
World's unique online store offering a wide variety of products



The official World app

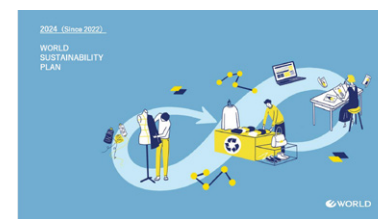
Corporate Site

<https://corp.world.co.jp/english/>



Sustainability Plan

https://corp.world.co.jp/csr/pdf/world_sustainabilityplan_2022.pdf (Japanese language only)



Group Companies

A list of World Group companies (as of end of February 2025)



World Co., Ltd.



Brand Business

Domestic Apparel Brands

■ Middle-Upper Tier (6)

Feels International Co., Ltd.

World Industry Fabric Co., Ltd.

World Industry Knit Co., Ltd.

Senwa Co., Ltd.

Explorers Tokyo Co., Ltd.

French Bleu Corp.

■ Middle-Lower Tier (9)

Arcus International Co., Ltd.

Pink Latte Co., Ltd.

KaysWay Co., Ltd.

Narumiya International Co., Ltd.

<https://www.narumiya-net.co.jp/en/corporate/company/>

International

■ International Subsidiaries (2)

World Taiwan Fashion Co., Ltd.

World Saha Fashion Co., Ltd.

Domestic Lifestyle Brands

■ Sundries (3)

World Lifestyle Creation Co., Ltd.

Lifestyle Innovation Co., Ltd.

<https://store.world.co.jp/s/company/lifestyleinnovation/>
(Japanese language only)

Cocoshnik Co., Ltd.

Investment

■ M&A Brands (10)

World Investment Network Co., Ltd.

Hirofu Co., Ltd.

(three group companies)

<https://store.world.co.jp/s/brand/hirofu/>
(Japanese language only)

Kobe Leather Cloth Co., Ltd.

(three group companies)

<https://www.kobe-leather.co.jp/>
(Japanese language only)

Strasburgo Co., Ltd.

<https://strasburgo.co.jp/> (Japanese language only)

W&D Investment Design Inc.*

<https://wdidesign.jp/> (Japanese language only)

W&D Design Limited Partnership*



Digital Business

B2B Solutions

■ Digital Solutions (3)

Fashion-Co-Lab. Co., Ltd.

<https://fashion-co-lab.jp/> (Japanese language only)

United Logisol Co., Ltd.

OpenFashion Inc.*

<https://jp.open-fashion.com/> (Japanese language only)

B2C Neo Economy

■ Neo Economy (Circular, etc.; 5)

Tin Pan Alley Co., Ltd.

<https://www.tinpanalley.co.jp/> (Japanese language only)

Lexus Technologies Inc.

(two group companies)

<https://corp.lexus.co/en>

&Bridge Co., Ltd.



Platform Business

Intermediate Holdings

World Platform Service Co., Ltd.

<https://platform.world.co.jp/>

Shared Service Platform

■ Administrative Services (1)

World Business Support Co., Ltd.

<https://www.world-business-support.co.jp/>
(Japanese language only)

Production Platform

■ Production (4)

World Production Partners Co., Ltd.

La Mode Co., Ltd.

<https://lamode.jp/> (Japanese language only)

Idiom Co., Ltd.

WP2 (Shanghai) Trading Co., Ltd.

Lifestyle Platform

■ Space Creation (3)

Asplund Co., Ltd.

<https://www.asplund.co.jp/> (Japanese language only)

World Fashion (Shanghai) Co., Ltd.

World Amber Co., Ltd.

Sales Platform

■ Sales (1)

World Store Partners Co., Ltd.

*Equity-method affiliates



CORPORATE PROFILE